



## Capital Programme Outturn 2014-15

	Original Budget	14-15 Carry Forward	Changes in Q1-Q4	Revised Budget	Outturn	Variance	Slippage to 2015-16	Over / Underspend	Reason for Variance
	£000	£000	£000	£000	£000	£000	£000	£000	
Schools Expansion Programme - Phase 1	5,870	1,657	-2,900	4627	2,366	-2,261	2261	0.00	Funded by external grant. Spend lower than forecast due to late start on site & delays. Project spans multiple years.
Schools Expansion Programme - Phase 2	14,375	3,067	890	18332	8,287	-10,045	10045	0.00	Funded by external grant. Spend lower than forecast due to late start on site & delays. Project spans multiple years.
SEN Provision	5,325	1,243	-89	6479	3,574	-2,905	2905	0.00	Funded by external grant. Spend lower than forecast due to late start on site & delays. Project spans multiple years.
Secondary Expansions	10,100	2,958	2,069	15127	5,511	-9,616	9616	0.00	Funded by external grant. Spend lower than forecast due to late start on site & delays. Project spans multiple years.
School Amalgamation	700	623	0	1323	234	-1,089	1089	0.00	Funded by external grant. Spend lower than forecast due to late start on site & delays. Project spans multiple years.
Bulge Classes	150	0	-9	141	97	-44	44	0.00	Funded by external grant. Set aside for amalgamations April 2015 and Sept 2015
Free School Meals	621	0	-316	305	148	-157	157	0.00	Funded by external grant. Set aside for bulge classes needed for September 2016
Schools Capital Maintenance	1,350	69	0	1419	612	-807	807	0.00	Funded by external grant. Where schools included in the expansion programme expenditure will be picked up as part of the expansion. Unspent grant contributing to SEP2.
Schools Expansion Programme Phase 3	1,805	0	120	1925	0	-1,925	1925	0.00	Funded by external grant. On-going routine maintenance.
Devolved Formula Non VA Schools	0	737	334	1071	510	-561	561	0.00	Funded by external grant. Delays in appointment of Technical Advisors. Feasibility studies underway. Expansion approved by Cabinet Jan 15. Scheme spans multiple years. Completion date 31.08.16
IT Development	0	910	0	910	62	-848	848	0.00	Funded by external grant. Passported to schools. These are the balances held by schools
Whitmore School - Sports Pitch	0	65	-65	0	0	0	0	0.00	Scheme did not proceed and funding has been given back to school.
Whitmore School	2,000	0	-307	1693	1,656	-37	37	0.00	Funded by school. Council carrying out works on behalf of school.
2 Year Old Entitlement Grant (2012-13)	0	438	-438	0	0	0	0	0.00	Funding is not capital, It has been moved to revenue and spent accordingly.
<b>Schools Total</b>	<b>42,296</b>	<b>11,767</b>	<b>-711</b>	<b>53352</b>	<b>23,057</b>	<b>-30,295</b>	<b>30,295</b>	<b>0.00</b>	

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<b>Environment &amp; Enterprise</b>									
Affordable Warmth	0	86	-3	83	83	0	0		
BTP - Public Realms	0	1,406	16	1422	37	-1,385	1,276	-109	The on-going delay in providing a detailed delivery plan by Capita has put this IT project on hold.
Carbon Reduction Programme 2012/13	0	262	0	262	0	-262	0	-262	See below.
Carbon Reduction Programme 2013/14	0	162	0	162	160	-2	0	-2	See below.
Carbon Reduction Programme 2014/15	1,300	0	-952	348	700	352	0	352	More energy efficiency improvement projects e.g. lighting have been delivered as part of the corporate accommodation work.
CCTV Camera Extension Project	0	385	21	406	405	-1	0	-1	
CCTV Crime Reduction Cameras 14/15	575	0	-441	134	123	-11	0	-11	
CCTV Enforcement Monitoring System Re-engineering	0	87	-7	80	79	-1	0	-1	
City Farm/Pinner Park Farm	0	717	-118	599	61	-538	538	0	The project has been subject to a number of delays as a result of various changes in administration. The current plan takes the project to a stage 2 consultation during 15/16 followed by submission of a detailed planning consent with service of notices in 2016.
Civic Centre Parking	0	135	-18	117	117	0	0	0	
Corporate Accommodation Maintenance	433	265	426	1124	1,151	27	0	27	
Development of a Consolidated, Integrated Civic One Building	0	26	0	26	49	23	0	23	
Harrow Card	0	140	-140	0	0	0	0	0	
Harrow Green Grid	343	204	0	547	198	-349	350	1	Some grounds work planned for Q4 did not proceed due to wet weather. Some other schemes are at design stage and will be implemented at later years.
Harrow On Hill Station	100	-40	0	60	59	-1	0	-1	
High Priority Plan Maintenance Corporate Property	430	90	-93	427	491	64	0	64	Some toilet works at Civic 1 needed to be undertaken urgently during the year. This is an unplanned project which needs to be accommodated within E&E's capital programme.
Highway Drainage Improvements & Flood Defence Infrastructure	525	178	0	703	744	41	0	41	A number of highway improvement work has been accelerated with an aim of reducing on-going revenue repair costs.
Highway Improvement Programme	5,500	789	515	6804	7,057	253	0	253	A number of highway improvement work has been accelerated with an aim of reducing on-going revenue repair costs.

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Leisure Centre Car Park CCTV	0	0	0	0	0	0	0	0	
Leisure Centre Car Park Charging	0	60	159	219	237	18	0	18	
Neighbourhood Investment Scheme	210	270	0	480	188	-292	27	-265	Apart from the costs of green gym and double kerb work which meet the definition of capital, those for smaller projects have been reclassified as revenue and funded from E&E's budget.
Parking Management Programme	750	12	163	925	965	40	0	40	6 CPZ schemes were completed, one of which required more funding than originally anticipated.
Public Realm Services – Parks, Open Spaces & Cemeteries	850	319	249	1418	1,311	-107	0	-107	The procurement of some parks building work e.g. pavilions took longer than expected and therefore these projects were not completed. Instead the funding was utilised in Highway Improvement Programme.
Public realm Services – Waste and Recycling	200	251	0	451	416	-35	0	-35	The spend on wheeled bin was less than planned due to the lack of storage space at the depot.
Roxborough Bridge Underpass CCTV	0	7	0	7	7	0	0	0	
Section 106 Schemes	0	357	0	357	209	-148	148	0	Some S106 funded highway schemes are on-going and will be completed in 15/16.
Street Lighting Improvement Programme	1,500	733	0	2233	2,283	50	0	50	A number of highway improvement work has been accelerated with an aim of reducing on-going revenue repair costs.
TfL Major Schemes	0	0	0	0	0	0	0	0	
TfL Principal Roads	868	553	260	1681	1,710	29	638	667	
TfL Transport Capital	1,206	872	-14	2064	1,371	-693	0	-693	
Town Centre Regeneration	0	2,257	-497	1760	1,704	-56	7	-49	The final account for Lowlands project was lower than expected.
Transport Local Implementation Plan 2 - Programme of investment	0	0	0	0	0	0	0	0	
<b>E&amp;E Total</b>	<b>14,790</b>	<b>10,583</b>	<b>-474</b>	<b>24899</b>	<b>21,915</b>	<b>-2,984</b>	<b>2,984</b>	<b>0</b>	
<b>Community, Health and Wellbeing</b>									
Adults Social Care-Framework-I & IT Integration	0	141	0	141	10	-131	131	0	Delays in project implementation.
MOSAIC Implementation - Adults & Children's Services	250	523	0	773	167	-606	606	0	Project was suspended part way throughout the year as IT contractor was unable to fulfil requirements of the project. Project is to be suspended until next financial year and budget carried forward.
Bedford House Boilers	0	0	0	0	1	1	0	1	Minor overspend
Mental Health Supported Housing Repairs	0	51	0	51	7	-44	44	0	On-going repairs
Renovation Grants	70	0	40	110	39	-71	63	-8	Delays in allocation of discretionary grants
Disabled Facilities Grants	1,500	50	0	1,550	1,414	-136	0	-136	Full budget not required

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Empty Properties & Private Sector Initiatives Grants	676	270	0	946	630	-316	220	-96	Delays in identification of suitable properties
Headstone Manor	0	1,216	137	1,353	269	-1,084	1,086	2	On-going project
Upgrading the People's Network and Installing Wi-Fi	0	44	0	44	44	0	0	0	Minor overspend
Leisure Centre Capital Infrastructure	300	43	0	343	180	-163	163	0	
Sec 106 Banister Sport Pitch	1,000	4	0	1,004	0	-1,004	1,004	0	Delay in agreeing the s106 funding
Leisure Capital Investment	0	7	-7	0	0	0	0	0	Project has yet to begin
Sports & Leisure Short Breaks Grant	0	0	7	7	5	-2	0	-2	Underspend against project
Refurbishment of 64 Pinner Road	0	0	0	0	1	1	0	1	Project thought to have been completed in previous financial year but minor costs continued into this year, therefore minor overspend.
Adults Personal Social Services - Community Capacity Grant	532	338	0	870	229	-641	341	-300	Underspend of £300k funded grants originally allowed for in budget but subsequently not received. Therefore £300k underspend was requirement for year end position.
Capital Strategic Reviews	0	685	19	704	281	-423	422	-1	
Aztec Cafe and The Bridge - Phase 1	0	16	0	16	0	-16	0	-16	Project finished in year with less expenditure than predicted.
Quality Outcome for People With Dementia	150	0	0	150	0	-150	150	0	Plans are being drawn up to commit capital spend in the next financial year
Reform Of Social Care Funding	250	0	0	250	25	-225	225	0	Business case developed late into financial year, therefore, limited spend
Maintenance of Adults Properties	100	0	0	100	0	-100	100	0	Plans are being drawn up to commit capital spend in the next financial year
Integrated Health Model	250	0	0	250	109	-141	142	1	Business case developed late into financial year, therefore budget not fully spent
Carers Services Charges	100	0	0	100	0	-100	100	0	Plans are being drawn up to commit capital spend in the next financial year
Market Shaping And Development	250	0	0	250	0	-250	250	0	Plans are being drawn up to commit capital spend in the next financial year
Green Deals Communities Funding	0	0	1,357	1,357	0	-1,357	1,357	0	Delays in identification of suitable properties
Safeguarding Quality Assurance Quadrants (QAQ)	0	200	0	200	32	-168	168	0	A strategy was agreed with provider (Capita) but delays in implementation has resulted in majority of spend planned take place in the next financial year
<b>Community, Health and Wellbeing Total</b>	<b>5,428</b>	<b>3,588</b>	<b>1,553</b>	<b>10,569</b>	<b>3,443</b>	<b>-7,126</b>	<b>6,572</b>	<b>-554</b>	

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<b>Total General Fund</b>	<b>71,927</b>	<b>35,260</b>	<b>241</b>	<b>107,428</b>	<b>57,427</b>	<b>-50,001</b>	<b>48,400</b>	<b>-1,601</b>	
<b>HRA</b>									
<b>Housing Programme</b>	7,527	949		8,476	4,264	-4,212	1,707	-2,505	Delay in programming due to estate regeneration and development of four-year investment programme. Figure shown as underspend includes £1,810k of slippage previously approved by Cabinet in Feb and included in 2015-16 budget.
<b>Affordable Housing</b>	2,000			2,000	179	-1,821	534	-1,287	Delay in Programme. Figure shown as underspend represents £1,287k of slippage previously approved by Cabinet in Feb and included in 2015-16 budget.
<b>Total HRA</b>	<b>9,527</b>	<b>949</b>	<b>0</b>	<b>10,476</b>	<b>4,443</b>	<b>-6,033</b>	<b>2,241</b>	<b>-3,792</b>	
<b>Total Council Capital Programme</b>	<b>81,454</b>	<b>36,209</b>	<b>241</b>	<b>117,904</b>	<b>61,870</b>	<b>-56,034</b>	<b>50,641</b>	<b>-5,393</b>	