Capital Programme Outturn 2014-15	Budget	14-15 Carry Forward	in Q1-Q4		Outturn		Slippage to 2015-16		Reason for Variance
	£000	£000	£000	£000	£000	£000	£000	£000	
Resources									
Council Tax Support	0	83	0	83	99	16	0	16	
ITO Transformation	125	3,544	-450	3,219	1,157	-2,062	1,997	-65	ITO Milestone Payments - Funds already committed with Capita. Delays in delivery of projects by Capita have pushed the completion dates into 15/16.
My Harrow Services Account Dev Prog	0	97	0	97	23	-74	74	С	The scheduling of these projects has been delayed following amendments to the original scope. As a result, the work will be completed during 2015/16 Due to Capita's inability to resource these projects they have slipped into 15/16 for the new supplier to
IT Improvement Project	750	l 0	-140	610	0	-610	300	-310	pick up
SAP: Financial Leger/Systems Control Imp	0	386							Delay in delivery of project due by Capita
er i i i maneiai Legen eyeteme eenilei imp		333							Dolay in donvery or project due by eapita
BTP CCAD - Customer Contact Assess & Decide	0	8	0	8	0	-8	0	-8	
BTP - Mobile & Flex	401	1,958	310	2,669	1,296	-1,373	1,308	-65	SharePoint, Wi-Fi not yet delivered and office layout to be delivered in 15.16. Project delayed due to Capita delivery issues.
BTP - Corporate Resources	0	82		82			20		
BTP Minor Projects	0	236					171		Project is delay due to interdependent on Information Technology Outsourcing (End user device) project
SAP Minor Developments	0	70	0	70	31	-39	31	-8	
ICT Infrastructure & Corporate Applications	0	730	100	830	117	-713	374	-339	Providers inability to provide resources for this project has resulted in delay to delivery.
IT Corporate System Refresh	1,300	0	240	1,540	167	-1,373	1,033	-340	Delay in Upgrading of Customer Relation Management system in Access Harrow is delay in agreeing to commercials with Capital. Civica system Upgrade has already started but delayed as a result of Capita delivery issues.
LAA Performance Reward Grant	0	128	0	128	5	-123	124	1	No further project identified in 14-15.
BTP - Hardware Refresh	213	488	0	701	207	-494	388	-106	Delay to Information Technology Outsourcing and Mobile and Flex project has impact the delivery of this project
West London Waste Authority Loan	6,624						i e	-	Delay in Milestone payment - Project on going
Small Schemes (Council wide)	0,52	313				-88			Corporate contingency budget
IER Grant	0	0	i e						,
Resources Total	9,413	9,322	-127	18,608	9,012	-9,596	8,549	-1,047	
Children & Families									

Capital Programme Outturn 2014-15		14-15							
		Carry Forward	Changes in Q1-Q4	Revised Budget	Outturn		Slippage to 2015-16	Over / Underspend	Reason for Variance
	£000	£000	£000	£000	£000	£000	£000	£000	
									Funded by external grant. Spend lower than
									forecast due to late start on site & delays. Project
Schools Expansion Programme - Phase 1	5,870	1,657	-2,900	4627	2,366	-2,261	2261	0.00	spans multiple years.
-									Funded by external grant. Spend lower than
									forecast due to late start on site & delays. Project
Schools Expansion Programme - Phase 2	14,375	3,067	890	18332	8,287	-10,045	10045	0.00	spans multiple years.
									Funded by external grant. Spend lower than
									forecast due to late start on site & delays. Project
SEN Provision	5,325	1,243	-89	6479	3,574	-2,905	2905	0.00	spans multiple years.
									Funded by external grant. Spend lower than
									forecast due to late start on site & delays. Project
Secondary Expansions	10,100	2,958	2,069	15127	5,511	-9,616	9616	0.00	spans multiple years.
•									Funded by external grant. Spend lower than
									forecast due to late start on site & delays. Project
School Amalgamation	700	623	0	1323	234	-1,089	1089	0.00	spans multiple years.
<u> </u>									Funded by external grant. Set aside for
Bulge Classes	150	0	-9	141	97	-44	44	0.00	amalgamations April 2015 and Sept 2015
									Funded by external grant. Set aside for bulge
Free School Meals	621	0	-316	305	148	-157	157	0.00	classes needed for September 2016
									Funded by external grant. Where schools included
									in the expansion programme expenditure will be
									picked up as part of the expansion. Unspent grant
Schools Capital Maintenance	1,350	69	0	1419	612	-807	807	0.00	contributing to SEP2.
'	,								Funded by external grant. On-going routine
Schools Expansion Programme Phase 3	1,805	0	120	1925	0	-1,925	1925	0.00	maintenance.
	,					,			
									Funded by external grant. Delays in appointment of
									Technical Advisors. Feasibility studies underway.
									Expansion approved by Cabinet Jan 15. Scheme
Devolved Formula Non VA Schools	0	737	334	1071	510	-561	561	0.00	spans multiple years. Completion date 31.08.16
									Funded by external grant. Passported to schools.
IT Development	0	910	0	910	62	-848	848	0.00	These are the balances held by schools
									Scheme did not proceed and funding has been
Whitmore School - Sports Pitch	0	65	-65	0	0	n	0	0.00	given back to school.
The second of th	<u> </u>	†	†	 		l	l	0.00	Funded by school. Council carrying out works on
Whitmore School	2,000	0	-307	1693	1,656	-37	37	0.00	behalf of school.
	2,000	†	507	. 300	1,000	3,	,	5.00	Funding is not capital, It has been moved to
2 Year Old Entitlement Grant (2012-13)	0	438	-438	0	0	n	0	0.00	revenue and spent accordingly.
	<u> </u>	1	1	 		l	l 	5.50	
Schools Total	42,296	11,767	-711	53352	23,057	-30,295	30,295	0.00	
OCTIONS TOTAL	42,290	11,707	-/11	33332	23,037	-30,293	30,293	0.00	

Capital Programme Outturn 2014-15		14-15 Carry Forward	in Q1-Q4		Outturn		Slippage to 2015-16	<u> </u>	Reason for Variance
	£000	£000	£000	£000	£000	£000	£000	£000	
Environment & Enterprise									
Affordable Warmth	0	86	-3	83	83	0	0		
BTP - Public Realms	0	1,406	-						The on-going delay in providing a detailed delivery plan by Capita has put this IT project on hold.
Carbon Reduction Programme 2012/13	0	262					2 0		See below.
Carbon Reduction Programme 2013/14	0	162	2 0	162	160	-2	2 0	-2	See below.
Carbon Reduction Programme 2014/15	1,300	0	-952	348	700	352	: 0	352	More energy efficiency improvement projects e.g. lighting have been delivered as part of the corporate accommodation work.
CCTV Camera Extension Project	0	385	21	406	405	-1	0	-1	
CCTV Crime Reduction Cameras 14/15	575	0	-441	134	123	-11	0	-11	
CCTV Enforcement Monitoring System Re- engineering	0	87	, -7	80	79	-1	0	-1	
City Farm/Pinner Park Farm		717	-118	599	61	-538	538	0	The project has been subject to a number of delays as a result of various changes in administration. The current plan takes the project to a stage 2 consultation during 15/16 followed by submission of a detailed plannig consent with service of notices in 2016.
Civic Centre Parking	0	135					0	0	20101
Corporate Accommodation Maintenance	433					27	0	27	
Development of a Consolidated, Integrated Civic One Building	0	26						23	
Harrow Card	0	140	-140	0	0	0	0	0	
Harrow Green Grid	343	204	. 0	547	198	-349	350	1	Some grounds work planned for Q4 did not proceed due to wet weather. Some other schemes are at design stage and will be implemented at later years.
Harrow On Hill Station	100	-40	0	60	59	-1	0	-1	
									Some toilet works at Civic 1 needed to be undertaken urgently during the year. This is an unplanned project which needs to be
High Priority Plan Maintenance Corporate Property	430	90	-93	427	491	64	. 0	64	accommodated within E&E's capital programme.
Highway Drainage Improvements & Flood Defence		470		700	711	14		4.4	A number of highway improvement work has been accelebrated with an aim of reducing on-going
Infrastructure	525	178	0	703	744	41	0	41	revenue repair costs. A number of highway improvement work has been accelebrated with an aim of reducing on-going
Highway Improvement Programme	5,500	789	515	6804	7,057	253	0	253	revenue repair costs.

Capital Programme Outturn 2014-15		14-15							
	Original	Carry	Changes	Revised			Slippage	Over /	
	Budget	Forward	in Q1-Q4	Budget	Outturn	Variance	to 2015-16	Underspend	Reason for Variance
	£000	£000	£000	£000	£000	£000	£000	£000	
Leisure Centre Car Park CCTV	0	0	0	0	0	0	0	0	
Leisure Centre Car Park Charging	0	60	159	219	237	18	0	18	
									Apart from the costs of green gym and double kerb work which meet the definition of capital, those for
Neighbourhood Investment Scheme	210	270	0	480	188	-292	27	-265	smaller projects have been reclassified as revenue and funded from E&E's budget.
									6 CPZ schemes were completed, one of which
Parking Management Programme	750	12	163	925	965	40	0	40	required more funding than originally anticipated.
Public Realm Services – Parks, Open Spaces &									The procurement of some parks building work e.g. pavilions took longer than expected and therefore these projects were not completed. Instead the funding was utilised in Highway Improvement
Cemeteries	850	319	249	1418	1,311	-107	0	-107	Programme.
Public realm Services – Waste and Recycling	200		0		416				The spend on wheeled bin was less than planned due to the lack of storage space at the depot.
Roxborough Bridge Underpass CCTV	0		0		1		0	0	and to the last of clorage space at the aspet
Section 106 Schemes	0	357			<u>'</u>		148	0	Some S106 funded highway schemes are on-going and will be completed in 15/16.
Stroot Lighting Improvement Programme	1,500	733		2222	2,283	50		50	A number of highway improvement work has been accelebrated with an aim of reducing on-going
Street Lighting Improvement Programme TfL Major Schemes	1,500	733		2233	2,203	50	0	50	revenue repair costs.
TfL Principal Roads	868	, ,	Ŭ	1681	1,710	29	638	667	
	+	1	t		<u> </u>			-693	
TfL Transport Capital Town Centre Regeneration	1,206	2,257				-693 -56			The final account for Lowlands project was lower than expected.
Transport Local Implementation Plan 2 - Programme of investment	0	2,201		0	·	0	0	10	инан охроской.
E&E Total	14,790	10,583	-474	24899	21,915	-2,984	2,984	0	
	,	,			,	,			
Community, Health and Wellbeing									
Adults Social Care-Framework-I & IT Integration	0	141	0	141	10	-131	131	0	Delays in project implementation.
									Project was suspended part way throughout the year as IT contractor was unable to fulfil requirements of the project. Project is to be
MOSAIC Implementation - Adults & Children's Services	250	523	0	773	167	-606	606		suspended until next financial year and budget carried forward.
Bedford House Boilers	230			1	1	1	000	1	Minor overspend
Mental Health Supported Housing Repairs	0				1	-44	44	. 0	1 .
Renovation Grants	70						63		
Disabled Facilities Grants	1,500					-136			Full budget not required

Capital Programme Outturn 2014-15	Budget	Forward	in Q1-Q4		Outturn	Variance	Slippage to 2015-16		Reason for Variance
	£000	£000	£000	£000	£000	£000	£000	£000	
Empty Properties & Private Sector Initiatives Grants	676	270	0	946	630	-316	220	-96	Delays in identification of suitable properties
Headstone Manor	0	1,216	137	1,353	269	-1,084	1,086	2	On-going project
Upgrading the People's Network and Installing Wi-Fi	0	44	0	44	44	0	0	0	Minor overspend
Leisure Centre Capital Infrastructure	300	43	0	343	180	-163	163	0	
Sec 106 Banister Sport Pitch	1,000	4	0	1,004	0	-1,004	1,004	0	Delay in agreeing the s106 funding
Leisure Capital Investment	0	7	-7	0	0	0	0	0	Project has yet to begin
Sports & Leisure Short Breaks Grant	0	0	7	7	5	-2	0	-2	Underspend against project
Refurbishment of 64 Pinner Road	0	0	0	0	1	1	0	1	Project thought to have been completed in previous financial year but minor costs continued into this year, therefore minor overspend.
Adults Personal Social Services - Community Capacity Grant	532	338	0	870	229	-641	341	-300	Underspend of £300k funded grants originally allowed for in budget but subsequently not received. Therefore £300k underspend was requirement for year end position.
Capital Strategic Reviews	0	685	19	704	281	-423	422	-1	
Aztec Cafe and The Bridge - Phase 1	0	16		16	0	-16	0	-16	Project finished in year with less expenditure than predicted.
Quality Outcome for People With Dementia	150	0	0	150	0	-150	150	0	Plans are being drawn up to commit capital spend in the next financial year
Reform Of Social Care Funding	250	0	0	250	25	-225	225	0	Business case developed late into financial year, therefore, limited spend
Maintenance of Adults Properties	100	0	0	100	0	-100	100	0	Plans are being drawn up to commit capital spend in the next financial year
Integrated Health Model	250	0	0	250	109	-141	142	1	Business case developed late into financial year, therefore budget not fully spent
Carers Services Charges	100	0	0	100	0	-100	100	0	Plans are being drawn up to commit capital spend in the next financial year
Market Shaping And Development	250	0	0	250	0	-250	250	0	Plans are being drawn up to commit capital spend in the next financial year
Green Deals Communities Funding	0	0	1,357	1,357	0	-1,357	1,357	0	Delays in identification of suitable properties
Safeguarding Quality Assurance Quadrants (QAQ)	0	200	0	200	32	-168	168	0	A strategy was agreed with provider (Capita) but delays in implementation has resulted in majority of spend planned take place in the next financial year
Community, Health and Wellbeing Total	5,428	3,588	1,553	10,569	3,443	-7,126	6,572	-554	

	Original Budget	14-15 Carry Forward	_	Revised Budget	Outturn	Variance		Over / Underspend	Reason for Variance
	£000	£000	£000	£000	£000	£000	£000	£000	
Total General Fund	71,927	35,260	241	107,428	57,427	-50,001	48,400	-1,601	
HRA									
Housing Programme	7,527	949)	8,476	4,264	-4,212	1,707	-2,505	Delay in programming due to estate regeneration and development of four-year investment programme. Figure shown as underspend includes £1,810k of slippage previously approved by Cabinet in Feb and included in 2015-16 budget.
Affordable Housing	2,000			2,000				, , , , , , , , , , , , , , , , , , ,	Delay in Programme. Figure shown as underspend represents £1,287k of slippage previously approved by Cabinet in Feb and included in 2015-16 budget.
Total HRA	9,527	949	0	10,476	4,443	-6,033	2,241	-3,792	
Total Council Capital Programme	81,454	36,209	241	117,904	61,870	-56,034	50,641	-5,393	